THE ADECCO GROUP CONSENSUS

APRIL 25, 2023

THE ADECCO GROUP	Q1 2022	Q1 2022 Q1 2023						FY 2022 FY 2023					
	ACTUAL	LOW	MEDIAN	нідн	AVERAGE	No. analysts	ACTUAL	LOW	MEDIAN	нібн	AVERAGE	No. analysts	
Revenues	5,446	5,511	5,847	5,998	5,827	13	23,640	21,927	23,378	24,393	23,428	14	
Organic, TDA growth (in %)	5.0%	0.1%	1.6%	3.3%	1.6%	12	5.0%	-7.4%	-0.9%	3.5%	-1.0%	14	
Reported growth (in %)	10.0%	1.2%	7.4%	10.1%	7.0%	13	13.0%	-7.2%	-1.1%	3.2%	-0.9%	14	
Gross Profit	1,151	1,157	1,230	1,260	1,228	12	4,974	4,595	4,868	5,145	4,889	14	
Margin (in %)	21.1%	20.9%	21.0%	21.1%	21.1%	12	21.0%	20.5%	20.9%	21.1%	20.9%	14	
SG&A (excl. one offs)*	-969	-1,083	-1,075	-999	-1,065	12	-4,159	-4,317	-4,146	-3,968	-4,159	14	
of which depreciation	-28	-46	-35	-28	-35	9	-140	-167	-140	-80	-136	12	
Proportionate net income FESCO Adecco	3	0	6	10	6	8	29	20	29	32	28	10	
EBITA (excl. one-offs)*	185	151	166	187	168	12	833	649	751	864	758	14	
Margin (in %)*	3.4%	2.6%	2.9%	3.3%	2.9%	12	3.5%	3.0%	3.2%	3.5%	3.2%	14	
Total One Offs, of which:	-19	-50	-34	-6	-33	12	-156	-155	-135	-25	-122	12	
Implementation/integration costs	-18	-40	-37	-34	-37	2	-155	-155	-135	-35	-108	3	
Other One Offs	-1	-35	0	0	-12	3	-1	-100	-50	0	-50	4	
EBITA	166	115	134	172	136	12	677	536	625	750	636	13	
Amortisation of intangible assets	-20	-42	-26	-20	-28	12	-130	-168	-105	-104	-128	13	
Operating income	146	73	108	146	108	12	547	414	495	645	517	13	
Interest expense	-10	-19	-14	-11	-15	12	-49	-75	-57	-46	-59	13	
Other income/(expense), net	-8	-8	-1	0	-2	5	-47	-31	0	0	-4	10	
Provision for taxes	-34	-35	-26	-16	-26	12	-106	-173	-118	-97	-130	14	
Minorities	0	-2	-1	0	-1	12	0	-3	-2	3	-2	14	
Net income/(loss) adjusted*	126	94	110	127	109	10	547	408	498	555	497	13	
Net income/(loss)	92	37	66	92	65	12	342	259	312	394	322	13	
Basic earnings/(loss) per share adjusted	0.76	0.00	0.64	0.75	0.59	11	3.28	2.44	3.02	3.31	2.98	11	
Basic earnings/(loss) per share	0.56	0.22	0.39	0.55	0.38	12	2.05	1.54	1.88	2.34	1.93	12	
DPS (in CHF)	•						2.50	2.49	2.50	2.59	2.51	13	
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Number of basic shares outstanding = 168,426,561

\*Excluding one-offs and amortisation of intangible assets

In EUR millions unless otherwise stated

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## **GLOBAL BUSINESS UNIT (GBU) CONSENSUS**

		Q1 2022	Q1 2023					FY 2022	FY 2023				
		ACTUALS	LOW	MEDIAN	HIGH	AVERAGE	No. analysts	ACTUALS	LOW	MEDIAN	HIGH	AVERAGE	No. analysts
Revenues	Adecco	4,250	4,200	4,327	4,432	4,315	13	18,100	16,134	17,461	19,671	17,569	14
Organic, TDA growth (in %)		4.0%	0.0%	1.5%	3.3%	1.5%	12	5.0%	-9.3%	-1.5%	3.1%	-1.8%	13
EBITA (excl. one-offs)*		159	112	129	170	133	9	681	494	584	665	582	10
Margin (in %)*		3.7%	2.6%	2.9%	3.9%	3.1%	9	3.8%	2.6%	3.3%	3.7%	3.3%	10
											In EUR r	millions unless o	therwise stated
Revenues	∕IKKODiS	736	789	1,054	1,169	1,047	13	3,667	3,820	4,126	4,948	4,180	13
Organic, TDA growth (in %)		14%	0.0%	2.5%	4.0%	2.3%	6	10.0%	-4.8%	1.3%	5.2%	1.5%	12
EBITA (excl. one-offs)*		50	44	65	71	62	9	240	245	260	301	267	9
Margin (in %)*		6.7%	4.0%	6.3%	7.0%	5.9%	9	6.6%	6.0%	6.4%	7.4%	6.4%	9
											In EUR r	millions unless o	therwise stated
Revenues	LHH	461	442	461	502	465	13	1,872	1,400	1,877	1,985	1,846	14
Organic, TDA growth (in %)		1.0%	-5.0%	-1.0%	4.0%	-0.7%	12	1.0%	-5.0%	1.0%	5.5%	0.7%	13
EBITA (excl. one-offs)*		34	21	29	35	28	9	109	79	108	139	109	10
Margin (in %)*		7.5%	4.8%	6.0%	7.3%	6.1%	9	5.8%	4.2%	5.8%	7.7%	5.9%	10

<sup>\*</sup>Excluding one-offs and amortisation of intangible assets

In EUR millions unless otherwise stated

Please note: 2022 Adecco and Akkodis revenues and EBITA excl. one-offs rereported due to transfer of part of AKKA US to Adecco US, effective Jan 1, 2023